

Treasury Operations for Funding & Working Capital Training Course

OGI-1095 · 5 days · 15 CPD hours · English

Overview

Treasury Operations for Funding & Working Capital Training Course from [Institute For Oil & Gas Training](#) develops practical treasury capabilities for organisations managing complex cash flows, funding structures, banking relationships, and working capital across the oil and gas value chain. Treasury Operations sit at the centre of financial liquidity management, ensuring that cash availability, funding requirements, banking arrangements, investment decisions, and financial obligations remain aligned with operational priorities.

Oil and gas organisations operate across capital-intensive exploration, development, production, processing, transportation, refining, trading, and support activities. These operations create substantial and sometimes uneven cash requirements across business units, legal entities, projects, joint ventures, and geographic markets. Treasury teams therefore require a structured approach to forecasting liquidity, assessing funding requirements, managing debt facilities, administering intercompany funding, controlling surplus cash, and addressing repatriation and trapped cash.

This course addresses the operational skills required to manage treasury activities within a corporate oil and gas environment. It focuses on the connection between cash visibility, working capital optimisation, funding decisions, banking structures, debt administration, and financial risk management. Participants examine how treasury teams support business continuity while maintaining appropriate control over liquidity and financial commitments.

Working capital optimisation is a central component of effective treasury management. Delays in receivables, inventory movements, supplier payments, production expenditure, project costs, tax obligations, and intercompany settlements directly influence liquidity requirements. Participants develop a practical understanding of how treasury teams monitor these movements and coordinate with finance, procurement, commercial, operations, and business units to strengthen cash management.

The course also addresses funding requirement assessment and the processes used to determine when internal liquidity is sufficient and when external financing is required. Participants examine debt facility drawdown procedures, revolving credit facility management, repayment planning, covenant monitoring, interest obligations, and communication with lending institutions. This provides a structured basis for managing committed and available funding within corporate treasury policies.

Intercompany loan administration is another important area for groups operating through multiple subsidiaries and legal entities. Participants explore the principles of intercompany funding, cash transfers, documentation, interest administration, settlement controls, and monitoring of balances. The course also examines the role of an in-house bank in centralising selected treasury activities and improving visibility over group liquidity.

Surplus cash investment receives focused attention because excess liquidity requires disciplined management. Participants consider cash investment objectives, counterparty considerations, maturity profiles, liquidity

requirements, and appropriate internal controls. The course also addresses repatriation and trapped cash, helping treasury professionals understand how cash located in different jurisdictions affects group liquidity and funding decisions.

Institute For Oil & Gas Training delivers the programme through a corporate treasury perspective, connecting financial concepts with practical operational situations. The emphasis remains on decision-making, control, analysis, coordination, and execution rather than theoretical financial study. Participants work with scenarios that reflect the cash and funding challenges encountered by oil and gas organisations.

Objectives

- Develop practical understanding of Treasury Operations within oil and gas organisations
- Strengthen working capital optimisation and liquidity management capabilities
- Assess corporate funding requirements using structured cash flow information
- Improve cash forecasting and short-term liquidity planning
- Evaluate internal and external funding requirements
- Understand debt facility drawdown processes and treasury controls
- Manage revolving credit facility utilisation and repayment considerations
- Strengthen covenant monitoring practices and reporting discipline
- Develop practical knowledge of intercompany loan administration
- Understand the purpose and operating principles of an in-house bank
- Improve group cash visibility across legal entities and business units
- Evaluate surplus cash investment decisions against liquidity requirements
- Understand treasury considerations surrounding repatriation and trapped cash
- Strengthen banking relationship management and treasury communication
- Improve coordination between treasury, finance, procurement, commercial, and operational teams

- Apply recognised financial reporting and treasury risk principles to practical scenarios
- Establish stronger controls over cash movements, funding, and treasury transactions
- Support informed treasury decision-making through structured financial analysis

Training methodology

Institute For Oil & Gas Training uses a practical and commercially focused methodology designed around the responsibilities of treasury, finance, and corporate funding teams.

The course combines structured presentations with case studies, financial scenarios, group exercises, treasury simulations, and practical analysis. Each activity connects treasury principles with situations encountered in organisations managing multiple bank accounts, business units, projects, currencies, legal entities, and funding arrangements.

Case studies examine liquidity pressures created by changes in operating expenditure, capital expenditure, receivables, supplier obligations, commodity-related cash flows, and project funding requirements. Participants assess the effect of these movements on available cash and identify appropriate treasury responses.

Funding scenarios focus on the relationship between cash forecasts and external financing. Participants review funding requirement assessment, available facilities, debt facility drawdown decisions, revolving credit facility utilisation, repayment planning, and covenant monitoring. The exercises develop structured thinking around funding availability and financial obligations.

Working capital exercises examine the effect of receivables, payables, inventory, payment cycles, and operational expenditure on liquidity. Participants evaluate cash conversion drivers and consider how treasury teams coordinate with other departments to support working capital optimisation.

Intercompany treasury simulations address the movement of liquidity between group entities. Participants examine intercompany loan administration, internal funding requirements, interest calculations, settlement processes, documentation, and balance monitoring. Scenarios also demonstrate how an in-house bank supports centralised cash management.

Surplus cash exercises focus on investment decisions and liquidity preservation. Participants assess cash requirements against available balances and consider investment maturity, counterparty exposure, liquidity needs, and internal treasury controls.

The delivery approach also incorporates group discussion around repatriation and trapped cash. Participants analyse how cash held within different jurisdictions influences funding availability and treasury planning. This supports a broader understanding of how corporate treasury teams manage liquidity across international operations.

Real-world scenarios are used throughout the course to connect treasury decisions with business priorities. Participants are encouraged to analyse information, challenge assumptions, identify control requirements, and communicate treasury recommendations in a corporate environment.

Organisational impact

Effective treasury capability provides organisations with stronger control over liquidity, funding, and cash-related financial activities. Institute For Oil & Gas Training equips participants with practical capabilities that support more consistent treasury processes across oil and gas operations.

Improved working capital optimisation supports stronger control over the timing and availability of cash. Treasury teams gain a clearer understanding of the relationship between receivables, payables, inventory, operating expenditure, and liquidity requirements. This supports more disciplined coordination between treasury and operational departments.

Stronger cash forecasting improves visibility over expected inflows and outflows. Organisations gain a structured basis for identifying potential liquidity gaps, reviewing funding requirements, and planning treasury actions before financial pressures arise.

More effective funding requirement assessment supports better utilisation of available financing arrangements. Treasury teams develop stronger processes for reviewing internal cash resources before accessing external funding and for determining appropriate use of committed facilities.

Improved debt facility administration strengthens control over borrowing activities. Participants develop practical awareness of drawdown procedures, facility utilisation, repayment requirements, interest obligations, documentation, and covenant monitoring. These capabilities support more organised communication between treasury teams, finance functions, lenders, and internal stakeholders.

Intercompany loan administration becomes more structured when treasury teams understand the required controls around internal funding. Clearer administration of intercompany balances supports better group liquidity visibility and more consistent management of internal financing arrangements.

An effective in-house bank structure can centralise selected treasury processes and improve visibility over group cash positions. Participants understand how central treasury functions interact with operating entities and internal funding requirements, supporting more coordinated cash management.

Surplus cash investment practices also benefit from stronger treasury discipline. Organisations gain improved control over liquidity requirements, investment decisions, maturity profiles, and counterparty considerations.

The course strengthens awareness of repatriation and trapped cash issues, supporting more accurate group liquidity planning. Understanding where cash is held and how it can be accessed is essential when treasury teams assess available liquidity across international operations.

The programme also supports stronger internal controls. Treasury transactions involve significant financial flows, making clear procedures, approvals, documentation, monitoring, reconciliation, and reporting essential components of effective treasury governance.

Personal impact

Participants develop practical treasury skills that support their responsibilities in corporate finance and oil and gas environments. The course strengthens their ability to interpret cash information, assess liquidity requirements, and

participate effectively in funding decisions.

Treasury professionals improve their understanding of working capital drivers and develop stronger capabilities in cash forecasting, liquidity monitoring, funding analysis, and banking administration.

Participants responsible for debt management gain greater confidence in managing debt facility drawdown activities, revolving credit facility utilisation, repayment planning, and covenant monitoring.

Finance professionals strengthen their understanding of intercompany funding and gain practical insight into how an in-house bank supports group treasury activities.

Participants also develop stronger analytical skills for evaluating surplus cash investment requirements. They learn to balance liquidity requirements with appropriate investment considerations and internal treasury controls.

The programme improves cross-functional communication because treasury decisions depend on accurate information from finance, procurement, commercial, operations, tax, accounting, and business units. Participants learn to communicate funding requirements and liquidity issues using structured financial information.

For managers and senior professionals, the course supports stronger oversight of treasury processes and improves their ability to challenge cash forecasts, funding assumptions, facility utilisation, and liquidity plans.

The knowledge gained also supports career development in treasury management, corporate finance, cash management, financial planning, banking relationships, and oil and gas financial operations.

Who should attend

Treasury Managers and Treasury Professionals

Designed for professionals responsible for cash management, liquidity planning, banking relationships, funding, and treasury controls.

Corporate Finance Managers

Supports finance managers involved in funding strategy, liquidity assessment, debt administration, and financial planning.

Cash Managers

Provides practical capabilities for monitoring cash positions, forecasting liquidity, managing cash movements, and coordinating surplus cash.

Financial Controllers

Strengthens understanding of treasury controls, cash reporting, intercompany balances, funding arrangements, and financial obligations.

Finance Managers and Senior Accountants

Helps finance professionals understand how accounting information supports treasury decisions and liquidity management.

Working Capital Managers

Supports professionals responsible for receivables, payables, inventory, cash conversion, and working capital optimisation.

Debt and Funding Specialists

Provides structured knowledge of funding requirement assessment, facility utilisation, debt facility drawdown, and covenant monitoring.

Banking Relationship Managers

Helps professionals managing banking relationships understand corporate liquidity requirements, funding arrangements, and treasury expectations.

Shared Services Professionals

Supports teams involved in cash processing, intercompany transactions, payments, reconciliations, and centralised finance activities.

Oil and Gas Finance Professionals

Provides sector-focused treasury knowledge for professionals supporting upstream, midstream, downstream, trading, and corporate operations.

Finance Directors and Senior Finance Managers

Supports senior decision-makers responsible for liquidity oversight, funding structures, banking relationships, and treasury governance.

Commercial and Operations Managers

Helps operational leaders understand how business decisions influence cash requirements, working capital, funding, and liquidity.

Course outline

Treasury Operations and Liquidity Management

This module establishes the core principles of Treasury Operations within an oil and gas organisation. It focuses on cash visibility, liquidity structures, cash forecasting, working capital optimisation, and the coordination required between treasury and operating functions.

Funding Requirements and Debt Facilities

This module examines how treasury teams assess funding requirements and manage external financing arrangements. It connects cash forecasts with funding decisions and develops practical understanding of debt facility drawdown, revolving credit facility utilisation, repayment planning, and covenant monitoring.

Intercompany Funding and In-House Banking

This module focuses on group liquidity management through intercompany funding arrangements and centralised treasury structures. Participants examine intercompany loan administration and the role of an in-house bank in improving cash visibility and coordinating internal funding.

Surplus Cash Investment and Banking Management

This module addresses the management of surplus liquidity and the relationship between cash availability, investment decisions, banking structures, and treasury controls. Participants evaluate surplus cash investment requirements while maintaining sufficient liquidity for operational and financial commitments.

Repatriation, Trapped Cash and Treasury Governance

This module addresses the challenges created when cash is held across different jurisdictions, legal entities, and regulatory environments. It focuses on repatriation and trapped cash, cross-border liquidity visibility, treasury governance, risk controls, and the development of coordinated group liquidity strategies.

Scheduled dates

Dates	Venue	Format	Fee
18 - 22 Jan 2027	Abu Dhabi, United Arab Emirates	In person	£4,300
18 - 22 Jan 2027	Abuja, Nigeria	In person	£4,300
18 - 22 Jan 2027	Accra, Ghana	In person	£4,300
18 - 22 Jan 2027	Addis Ababa, Ethiopia	In person	£4,300
18 - 22 Jan 2027	Al Ain, United Arab Emirates	In person	£4,300
18 - 22 Jan 2027	Al Khobar, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	AlUla, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Alberta, Canada	In person	£4,300
18 - 22 Jan 2027	Amman, Jordan	In person	£4,300
18 - 22 Jan 2027	Amsterdam, Netherlands	In person	£4,300
18 - 22 Jan 2027	Athens, Greece	In person	£4,300
18 - 22 Jan 2027	Baku, Azerbaijan	In person	£4,300

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18 - 22 Jan 2027	Barcelona, Spain	In person	£4,300
18 - 22 Jan 2027	Berlin, Germany	In person	£4,300
18 - 22 Jan 2027	Boston, United States	In person	£4,300
18 - 22 Jan 2027	Brussels, Belgium	In person	£4,300
18 - 22 Jan 2027	Budapest, Hungary	In person	£4,300
18 - 22 Jan 2027	Cairo, Egypt	In person	£4,300
18 - 22 Jan 2027	Cape Town, South Africa	In person	£4,300
18 - 22 Jan 2027	Casablanca, Morocco	In person	£4,300
18 - 22 Jan 2027	Dammam, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Dhahran, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Doha, Qatar	In person	£4,300
18 - 22 Jan 2027	Dubai, United Arab Emirates	In person	£4,300
18 - 22 Jan 2027	Edinburgh, United Kingdom	In person	£4,300
18 - 22 Jan 2027	Edmonton, Canada	In person	£4,300
18 - 22 Jan 2027	Frankfurt, Germany	In person	£4,300
18 - 22 Jan 2027	Geneva, Switzerland	In person	£4,300
18 - 22 Jan 2027	Houston, United States	In person	£4,300
18 - 22 Jan 2027	Istanbul, Turkey	In person	£4,300
18 - 22 Jan 2027	Jakarta, Indonesia	In person	£4,300
18 - 22 Jan 2027	Jeddah, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Jubail, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Khamis Mushait, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Kigali, Rwanda	In person	£4,300
18 - 22 Jan 2027	Kuala Lumpur, Malaysia	In person	£4,300
18 - 22 Jan 2027	Lisbon, Portugal	In person	£4,300
18 - 22 Jan 2027	Liverpool, United Kingdom	In person	£4,300

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18 - 22 Jan 2027	London, United Kingdom	In person	£4,300
18 - 22 Jan 2027	Los Angeles, United States	In person	£4,300
18 - 22 Jan 2027	Luanda, Angola	In person	£4,300
18 - 22 Jan 2027	Madrid, Spain	In person	£4,300
18 - 22 Jan 2027	Manama, Bahrain	In person	£4,300
18 - 22 Jan 2027	Marbella, Spain	In person	£4,300
18 - 22 Jan 2027	Marrakech, Morocco	In person	£4,300
18 - 22 Jan 2027	Miami, United States	In person	£4,300
18 - 22 Jan 2027	Milan, Italy	In person	£4,300
18 - 22 Jan 2027	Munich, Germany	In person	£4,300
18 - 22 Jan 2027	Muscat, Oman	In person	£4,300
18 - 22 Jan 2027	Nairobi, Kenya	In person	£4,300
18 - 22 Jan 2027	New York, United States	In person	£4,300
18 - 22 Jan 2027	Nice, France	In person	£4,300
18 - 22 Jan 2027	Oslo, Norway	In person	£4,300
18 - 22 Jan 2027	Paris, France	In person	£4,300
18 - 22 Jan 2027	Port Louis, Mauritius	In person	£4,300
18 - 22 Jan 2027	Prague, Czech Republic	In person	£4,300
18 - 22 Jan 2027	Pretoria, South Africa	In person	£4,300
18 - 22 Jan 2027	Riyadh, Saudi Arabia	In person	£4,300
18 - 22 Jan 2027	Rome, Italy	In person	£4,300
18 - 22 Jan 2027	Sarajevo, Bosnia and Herzegovina	In person	£4,300
18 - 22 Jan 2027	Sharm El Sheikh, Egypt	In person	£4,300
18 - 22 Jan 2027	Singapore	In person	£4,300
18 - 22 Jan 2027	Stockholm, Sweden	In person	£4,300
18 - 22 Jan 2027	Tokyo, Japan	In person	£4,300

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18 - 22 Jan 2027	Toronto, Canada	In person	£4,300
18 - 22 Jan 2027	Tromso, Norway	In person	£4,300
18 - 22 Jan 2027	Vienna, Austria	In person	£4,300
18 - 22 Jan 2027	Zagreb, Croatia	In person	£4,300
18 - 22 Jan 2027	Zurich, Switzerland	In person	£4,300
18 - 22 Jan 2027	Nouakchott, Mauritania	In person	£4,300
18 - 22 Jan 2027	Online, Virtual	Online	£4,300
17 - 21 May 2027	Abu Dhabi, United Arab Emirates	In person	£4,300
17 - 21 May 2027	Abuja, Nigeria	In person	£4,300
17 - 21 May 2027	Accra, Ghana	In person	£4,300
17 - 21 May 2027	Addis Ababa, Ethiopia	In person	£4,300
17 - 21 May 2027	Al Ain, United Arab Emirates	In person	£4,300
17 - 21 May 2027	Al Khobar, Saudi Arabia	In person	£4,300
17 - 21 May 2027	AlUla, Saudi Arabia	In person	£4,300
17 - 21 May 2027	Alberta, Canada	In person	£4,300
17 - 21 May 2027	Amman, Jordan	In person	£4,300
17 - 21 May 2027	Amsterdam, Netherlands	In person	£4,300
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17 - 21 May 2027	Boston, United States	In person	£4,300
17 - 21 May 2027	Brussels, Belgium	In person	£4,300
17 - 21 May 2027	Budapest, Hungary	In person	£4,300
17 - 21 May 2027	Cairo, Egypt	In person	£4,300
17 - 21 May 2027	Cape Town, South Africa	In person	£4,300

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17 - 21 May 2027	Casablanca, Morocco	In person	£4,300
17 - 21 May 2027	Dammam, Saudi Arabia	In person	£4,300
17 - 21 May 2027	Dhahran, Saudi Arabia	In person	£4,300
17 - 21 May 2027	Doha, Qatar	In person	£4,300
17 - 21 May 2027	Dubai, United Arab Emirates	In person	£4,300
17 - 21 May 2027	Edinburgh, United Kingdom	In person	£4,300
17 - 21 May 2027	Edmonton, Canada	In person	£4,300
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17 - 21 May 2027	Houston, United States	In person	£4,300
17 - 21 May 2027	Istanbul, Turkey	In person	£4,300
17 - 21 May 2027	Jakarta, Indonesia	In person	£4,300
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17 - 21 May 2027	Marbella, Spain	In person	£4,300
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17 - 21 May 2027	Stockholm, Sweden	In person	£4,300
17 - 21 May 2027	Tokyo, Japan	In person	£4,300
17 - 21 May 2027	Toronto, Canada	In person	£4,300
17 - 21 May 2027	Tromso, Norway	In person	£4,300
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20 - 24 Sep 2027	Amman, Jordan	In person	£4,300
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17 - 21 Jan 2028	Alberta, Canada	In person	£4,300
17 - 21 Jan 2028	Amman, Jordan	In person	£4,300
17 - 21 Jan 2028	Amsterdam, Netherlands	In person	£4,300
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17 - 21 Jan 2028	Edinburgh, United Kingdom	In person	£4,300
17 - 21 Jan 2028	Edmonton, Canada	In person	£4,300
17 - 21 Jan 2028	Frankfurt, Germany	In person	£4,300
17 - 21 Jan 2028	Geneva, Switzerland	In person	£4,300
17 - 21 Jan 2028	Houston, United States	In person	£4,300
17 - 21 Jan 2028	Istanbul, Turkey	In person	£4,300
17 - 21 Jan 2028	Jakarta, Indonesia	In person	£4,300
17 - 21 Jan 2028	Jeddah, Saudi Arabia	In person	£4,300
17 - 21 Jan 2028	Jubail, Saudi Arabia	In person	£4,300

Dates	Venue	Format	Fee
17 - 21 Jan 2028	Khamis Mushait, Saudi Arabia	In person	£4,300
17 - 21 Jan 2028	Kigali, Rwanda	In person	£4,300
17 - 21 Jan 2028	Kuala Lumpur, Malaysia	In person	£4,300
17 - 21 Jan 2028	Lisbon, Portugal	In person	£4,300
17 - 21 Jan 2028	Liverpool, United Kingdom	In person	£4,300
17 - 21 Jan 2028	London, United Kingdom	In person	£4,300
17 - 21 Jan 2028	Los Angeles, United States	In person	£4,300
17 - 21 Jan 2028	Luanda, Angola	In person	£4,300
17 - 21 Jan 2028	Madrid, Spain	In person	£4,300
17 - 21 Jan 2028	Manama, Bahrain	In person	£4,300
17 - 21 Jan 2028	Marbella, Spain	In person	£4,300
17 - 21 Jan 2028	Marrakech, Morocco	In person	£4,300
17 - 21 Jan 2028	Miami, United States	In person	£4,300
17 - 21 Jan 2028	Milan, Italy	In person	£4,300
17 - 21 Jan 2028	Munich, Germany	In person	£4,300
17 - 21 Jan 2028	Muscat, Oman	In person	£4,300
17 - 21 Jan 2028	Nairobi, Kenya	In person	£4,300
17 - 21 Jan 2028	New York, United States	In person	£4,300
17 - 21 Jan 2028	Nice, France	In person	£4,300
17 - 21 Jan 2028	Oslo, Norway	In person	£4,300
17 - 21 Jan 2028	Paris, France	In person	£4,300
17 - 21 Jan 2028	Port Louis, Mauritius	In person	£4,300
17 - 21 Jan 2028	Prague, Czech Republic	In person	£4,300
17 - 21 Jan 2028	Pretoria, South Africa	In person	£4,300
17 - 21 Jan 2028	Riyadh, Saudi Arabia	In person	£4,300
17 - 21 Jan 2028	Rome, Italy	In person	£4,300

Dates	Venue	Format	Fee
17 - 21 Jan 2028	Sarajevo, Bosnia and Herzegovina	In person	£4,300
17 - 21 Jan 2028	Sharm El Sheikh, Egypt	In person	£4,300
17 - 21 Jan 2028	Singapore	In person	£4,300
17 - 21 Jan 2028	Stockholm, Sweden	In person	£4,300
17 - 21 Jan 2028	Tokyo, Japan	In person	£4,300
17 - 21 Jan 2028	Toronto, Canada	In person	£4,300
17 - 21 Jan 2028	Tromso, Norway	In person	£4,300
17 - 21 Jan 2028	Vienna, Austria	In person	£4,300
17 - 21 Jan 2028	Zagreb, Croatia	In person	£4,300
17 - 21 Jan 2028	Zurich, Switzerland	In person	£4,300
17 - 21 Jan 2028	Nouakchott, Mauritania	In person	£4,300
17 - 21 Jan 2028	Online, Virtual	Online	£4,300

Certificate

Attendees who successfully finish the course receive a Certificate of Completion from Institute For Oil & Gas Training. The certificate is issued upon completion of the full course and fulfilment of the required attendance requirement.