

Payment Controls & Treasury Governance for JV Disbursements Training Course

OGI-1204 · 5 days · 15 CPD hours · English

Overview

Payment Controls & Treasury Governance is a specialist course from [Institute For Oil & Gas Training](#) designed to strengthen financial control over joint venture disbursements, partner payments, statutory obligations and treasury activities across oil and gas operations. The course develops practical capability in Payment Controls & Treasury Governance, with particular emphasis on cash call disbursement controls, partner payment authorisation, payment audit trail requirements and disciplined treasury governance.

Oil and gas organisations operate complex payment environments involving joint venture partners, operators, non-operated assets, contractors, suppliers, government authorities, royalty recipients, tax agencies, escrow arrangements and banking institutions. The volume, value and contractual complexity of these transactions require structured controls that protect cash, support contractual compliance and provide clear accountability for every payment decision.

Joint venture disbursements require more than standard accounts payable procedures. Cash calls often involve funding requests generated from approved budgets, joint operating agreements, work programmes and expenditure forecasts. The subsequent movement of funds requires appropriate verification, approval, documentation and reconciliation. Effective cash call disbursement controls establish a clear connection between the approved funding requirement, supporting documentation, authorised amount, payment instruction and final bank settlement.

Payment governance also becomes more demanding when several partners participate in an asset. Partner payment authorisation needs clearly defined approval thresholds, delegated authorities and segregation of duties in payments. Treasury teams, finance functions, joint venture accounting teams and operational stakeholders must understand their respective responsibilities and ensure that no single individual controls incompatible stages of the payment process.

Statutory payments introduce another layer of control. Royalty and tax payment controls require accurate identification of obligations, validation of payment instructions, appropriate approvals and evidence that the obligation has been settled. Errors in statutory payments create financial, reporting and compliance exposure, particularly where several jurisdictions and fiscal regimes are involved.

Escrow arrangements also require strong governance. Escrow account governance establishes clear rules for account ownership, authorised transactions, release conditions, documentation and reconciliation. Where funds are held for defined contractual purposes, treasury personnel need a disciplined process that links account activity to the underlying agreement and approved transaction.

Modern payment environments also require stronger counterparty and sanctions controls. Sanctions screening of payees forms an important part of payment governance where transactions involve international counterparties, banks, contractors and service providers. Payment teams need practical processes for identifying relevant screening

requirements, resolving exceptions and maintaining evidence of control execution.

The course also addresses payment audit trail requirements. A robust audit trail demonstrates who initiated a payment, who reviewed it, who authorised it, what supporting evidence was assessed, which account was used and how the transaction was ultimately reconciled. This evidence supports internal control reviews, financial audits, investigations and management oversight.

Treasury policy compliance monitoring provides another core area of capability. Policies covering bank mandates, payment approvals, cash management, account administration, liquidity, delegated authority and transaction controls must operate consistently across assets and business units. Effective monitoring identifies control deviations and establishes accountability for corrective action.

Institute For Oil & Gas Training delivers this course around the practical realities of oil and gas treasury and joint venture finance. Participants work with realistic payment scenarios covering cash calls, partner funding, statutory obligations, escrow arrangements, payment exceptions, banking instructions and control breakdowns. The focus remains on applying governance principles to operational payment processes.

The course supports finance, treasury and joint venture professionals responsible for protecting organisational funds while maintaining efficient payment execution. It also provides a structured framework for organisations seeking stronger payment discipline across operated and non-operated assets.

Objectives

- Establish effective Payment Controls & Treasury Governance across joint venture payment environments
- Apply robust cash call disbursement controls from funding request through final settlement
- Define appropriate partner payment authorisation procedures and approval responsibilities
- Strengthen segregation of duties in payments across finance and treasury workflows
- Establish effective royalty and tax payment controls for statutory obligations
- Improve escrow account governance through defined approval, documentation and reconciliation processes
- Apply sanctions screening of payees within controlled payment workflows
- Maintain a complete payment audit trail for management review and audit purposes
- Monitor treasury policy compliance across payment and banking activities
- Assess payment risks associated with joint venture structures and shared expenditure

- Improve payment verification and beneficiary validation procedures
- Strengthen controls over bank mandates, payment instructions and account access
- Identify payment control failures and establish appropriate remediation actions
- Improve coordination between treasury, joint venture accounting, finance, tax and operational teams
- Support consistent governance over high-value oil and gas disbursements

Training methodology

Institute For Oil & Gas Training uses a practical corporate delivery approach focused on real-world oil and gas payment environments. The methodology connects treasury governance principles with the transaction processes used by finance, joint venture accounting, treasury and operational teams.

Case Studies

Participants examine realistic cases involving cash call processing, partner payment requests, statutory obligations, escrow transactions and payment exceptions. Each case focuses on the control decisions required before funds are released.

Payment Control Simulations

Practical simulations follow a payment from initiation through verification, approval, banking execution and reconciliation. Participants identify control points and assess whether the supporting evidence satisfies internal governance requirements.

Joint Venture Scenarios

Scenarios reflect the complexities of joint venture structures, including operator and partner responsibilities, shared expenditure, funding requests and contractual approval requirements. Participants evaluate how payment governance operates across multiple stakeholders.

Treasury Governance Exercises

Group exercises focus on treasury policies, delegated authorities, bank mandates and account controls. Participants examine how governance requirements translate into operational payment procedures.

Audit Trail Reviews

Participants review transaction documentation and trace payment decisions through the approval chain. The exercise reinforces the importance of complete, consistent and retrievable payment evidence.

Control Failure Analysis

Real-world scenarios are used to examine failed approvals, duplicate payments, incorrect beneficiary details, inadequate segregation of duties, incomplete screening and weak reconciliation practices. Participants identify the control weakness and establish appropriate corrective actions.

Regulatory Application

Relevant regulatory frameworks and recognised standards are integrated into practical payment scenarios. The methodology helps participants understand how governance, anti-bribery, sanctions and compliance principles connect with daily treasury responsibilities.

Organisational impact

Strong payment governance provides oil and gas organisations with greater control over the movement of corporate and joint venture funds. Institute For Oil & Gas Training equips participants to establish disciplined processes that connect payment activity with approved budgets, contractual obligations, statutory requirements and treasury policy.

Effective cash call disbursement controls improve visibility from funding request to settlement. Organisations gain clearer processes for validating the amount requested, confirming the underlying expenditure and ensuring that the payment receives the appropriate level of authorisation.

Improved partner payment authorisation strengthens accountability within joint venture structures. Clearly defined approval responsibilities reduce ambiguity between operators, partners, finance teams and treasury functions. This supports consistent payment decisions and stronger governance across shared assets.

Segregation of duties in payments reduces concentration of control within individual processes. Separating payment preparation, verification, approval, release and reconciliation responsibilities creates clearer control ownership and improves the ability to identify inappropriate or unsupported transactions.

Stronger royalty and tax payment controls support disciplined statutory payment processes. Participants develop a clearer understanding of how payment validation, approval evidence and reconciliation contribute to accurate and controlled settlement of financial obligations.

Improved escrow account governance provides greater visibility over restricted or purpose-specific funds. Organisations establish clearer controls around account access, payment release conditions, supporting documentation and reconciliation.

Sanctions screening of payees strengthens the organisation's payment risk management process. Participants learn how screening controls fit into payment workflows and how exceptions require documented review and appropriate escalation.

A robust payment audit trail improves transparency across the transaction lifecycle. Management, internal audit and other authorised reviewers gain clearer evidence of payment initiation, verification, approval, execution and reconciliation.

Treasury policy compliance monitoring provides a structured approach to identifying deviations from approved procedures. Organisations can use defined monitoring processes to identify control gaps, assign corrective actions and strengthen consistency across business units.

The course also improves cross-functional coordination. Treasury, finance, tax, joint venture accounting, procurement and operational teams gain a common understanding of payment governance responsibilities. This reduces process ambiguity and supports more consistent control execution.

Personal impact

Participants develop practical expertise in controlling oil and gas payment processes within complex treasury and joint venture environments. The course strengthens their ability to evaluate payment risks, establish control points and apply governance requirements to operational transactions.

Treasury professionals strengthen their ability to manage payment approvals, bank controls, account governance and policy compliance. They gain a structured approach to monitoring whether treasury procedures are operating as intended.

Joint venture accountants develop stronger capabilities in cash call verification, partner funding controls, payment documentation and reconciliation. They also gain greater awareness of how contractual and treasury requirements interact.

Finance professionals improve their understanding of payment governance across statutory obligations, partner transactions and operational expenditure. This supports stronger coordination between financial reporting and treasury activities.

Managers gain practical tools for reviewing control frameworks, identifying weaknesses and establishing accountability. They can use these capabilities when overseeing payment processes, internal controls and treasury policy compliance.

Participants also strengthen audit readiness by learning how to create and maintain clear evidence throughout the payment lifecycle. This supports more effective responses to internal reviews, external audits and governance assessments.

The course supports professional development for individuals working in treasury, finance, joint venture accounting, controllership, tax, compliance and financial operations. The capabilities developed are directly relevant to roles responsible for safeguarding organisational funds and maintaining controlled payment processes.

Who should attend

Treasury Managers and Treasury Specialists

Built for professionals responsible for cash management, payment execution, bank accounts, treasury policies and transaction controls.

Joint Venture Accountants

Relevant for professionals managing cash calls, partner funding, expenditure allocations, disbursements and joint venture financial controls.

Finance Managers and Controllers

Supports managers responsible for financial controls, payment governance, approval frameworks and transaction oversight.

Accounts Payable Managers

Provides practical control techniques for payment verification, beneficiary management, authorisation and payment documentation.

Joint Venture Finance Professionals

Designed for professionals coordinating financial activities between operators, non-operating partners and asset-level stakeholders.

Tax and Royalty Professionals

Relevant to specialists involved in statutory payment validation, tax settlements, royalty obligations and related financial controls.

Compliance and Risk Professionals

Supports professionals responsible for payment compliance, sanctions controls, anti-bribery controls and financial risk management.

Internal Audit Professionals

Useful for auditors assessing payment controls, approval processes, segregation of duties, audit trails and treasury governance.

Financial Controllers

Supports senior finance personnel responsible for transaction integrity, control effectiveness and financial governance.

Treasury and Finance Directors

Relevant to senior leaders overseeing corporate payment frameworks, treasury policies, delegated authorities and joint venture financial governance.

Course outline

Joint Venture Payment Governance and Control Architecture

This module establishes the governance structure for oil and gas payment processes. It focuses on how treasury, finance, joint venture accounting and operational responsibilities connect across the payment lifecycle.

Cash Calls, Partner Payments and Disbursement Controls

This module focuses on controlling funding requests and payments between joint venture parties. It examines the relationship between approved expenditure, cash calls, partner funding and subsequent disbursement.

Royalty, Tax, Escrow and Statutory Payment Governance

This module addresses payment controls for statutory obligations and restricted funds. It focuses on ensuring that royalty, tax and escrow transactions follow clearly documented approval, verification and reconciliation processes.

Payee Risk, Sanctions Screening and Payment Audit Trails

This module focuses on counterparty controls and transaction evidence. It examines how organisations incorporate payee screening, payment verification and audit trail requirements into treasury workflows.

Treasury Policy Compliance Monitoring and Continuous Control Improvement

This module brings together the course principles through treasury governance and control monitoring. It focuses on measuring adherence to policies, identifying control failures and establishing corrective action processes.

Scheduled dates

Dates	Venue	Format	Fee
12 - 16 Oct 2026	Abu Dhabi, United Arab Emirates	In person	£3,800
12 - 16 Oct 2026	Abuja, Nigeria	In person	£3,800
12 - 16 Oct 2026	Accra, Ghana	In person	£3,800
12 - 16 Oct 2026	Addis Ababa, Ethiopia	In person	£3,800
12 - 16 Oct 2026	Al Ain, United Arab Emirates	In person	£3,800
12 - 16 Oct 2026	Al Khobar, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Alberta, Canada	In person	£3,800
12 - 16 Oct 2026	AlUla, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Amman, Jordan	In person	£3,800
12 - 16 Oct 2026	Amsterdam, Netherlands	In person	£3,800
12 - 16 Oct 2026	Athens, Greece	In person	£3,800
12 - 16 Oct 2026	Baku, Azerbaijan	In person	£3,800
12 - 16 Oct 2026	Barcelona, Spain	In person	£3,800
12 - 16 Oct 2026	Berlin, Germany	In person	£3,800
12 - 16 Oct 2026	Boston, United States	In person	£3,800
12 - 16 Oct 2026	Brussels, Belgium	In person	£3,800
12 - 16 Oct 2026	Budapest, Hungary	In person	£3,800

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12 - 16 Oct 2026	Cairo, Egypt	In person	£3,800
12 - 16 Oct 2026	Cape Town, South Africa	In person	£3,800
12 - 16 Oct 2026	Casablanca, Morocco	In person	£3,800
12 - 16 Oct 2026	Dammam, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Dhahran, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Doha, Qatar	In person	£3,800
12 - 16 Oct 2026	Dubai, United Arab Emirates	In person	£3,800
12 - 16 Oct 2026	Edinburgh, United Kingdom	In person	£3,800
12 - 16 Oct 2026	Edmonton, Canada	In person	£3,800
12 - 16 Oct 2026	Frankfurt, Germany	In person	£3,800
12 - 16 Oct 2026	Geneva, Switzerland	In person	£3,800
12 - 16 Oct 2026	Houston, United States	In person	£3,800
12 - 16 Oct 2026	Istanbul, Turkey	In person	£3,800
12 - 16 Oct 2026	Jakarta, Indonesia	In person	£3,800
12 - 16 Oct 2026	Jeddah, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Jubail, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Khamis Mushait, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Kigali, Rwanda	In person	£3,800
12 - 16 Oct 2026	Kuala Lumpur, Malaysia	In person	£3,800
12 - 16 Oct 2026	Lisbon, Portugal	In person	£3,800
12 - 16 Oct 2026	Liverpool, United Kingdom	In person	£3,800
12 - 16 Oct 2026	London, United Kingdom	In person	£3,800
12 - 16 Oct 2026	Los Angeles, United States	In person	£3,800
12 - 16 Oct 2026	Luanda, Angola	In person	£3,800
12 - 16 Oct 2026	Madrid, Spain	In person	£3,800
12 - 16 Oct 2026	Manama, Bahrain	In person	£3,800

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12 - 16 Oct 2026	Marbella, Spain	In person	£3,800
12 - 16 Oct 2026	Marrakech, Morocco	In person	£3,800
12 - 16 Oct 2026	Miami, United States	In person	£3,800
12 - 16 Oct 2026	Milan, Italy	In person	£3,800
12 - 16 Oct 2026	Munich, Germany	In person	£3,800
12 - 16 Oct 2026	Muscat, Oman	In person	£3,800
12 - 16 Oct 2026	Nairobi, Kenya	In person	£3,800
12 - 16 Oct 2026	New York, United States	In person	£3,800
12 - 16 Oct 2026	Nice, France	In person	£3,800
12 - 16 Oct 2026	Nouakchott, Mauritania	In person	£3,800
12 - 16 Oct 2026	Oslo, Norway	In person	£3,800
12 - 16 Oct 2026	Paris, France	In person	£3,800
12 - 16 Oct 2026	Port Louis, Mauritius	In person	£3,800
12 - 16 Oct 2026	Prague, Czech Republic	In person	£3,800
12 - 16 Oct 2026	Pretoria, South Africa	In person	£3,800
12 - 16 Oct 2026	Riyadh, Saudi Arabia	In person	£3,800
12 - 16 Oct 2026	Rome, Italy	In person	£3,800
12 - 16 Oct 2026	Sarajevo, Bosnia and Herzegovina	In person	£3,800
12 - 16 Oct 2026	Sharm El Sheikh, Egypt	In person	£3,800
12 - 16 Oct 2026	Singapore	In person	£3,800
12 - 16 Oct 2026	Stockholm, Sweden	In person	£3,800
12 - 16 Oct 2026	Tokyo, Japan	In person	£3,800
12 - 16 Oct 2026	Toronto, Canada	In person	£3,800
12 - 16 Oct 2026	Tromso, Norway	In person	£3,800
12 - 16 Oct 2026	Vienna, Austria	In person	£3,800
12 - 16 Oct 2026	Zagreb, Croatia	In person	£3,800

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12 - 16 Oct 2026	Zurich, Switzerland	In person	£3,800
12 - 16 Oct 2026	Online, Virtual	Online	£3,800
08 - 12 Feb 2027	Abu Dhabi, United Arab Emirates	In person	£3,800
08 - 12 Feb 2027	Abuja, Nigeria	In person	£3,800
08 - 12 Feb 2027	Accra, Ghana	In person	£3,800
08 - 12 Feb 2027	Addis Ababa, Ethiopia	In person	£3,800
08 - 12 Feb 2027	Al Ain, United Arab Emirates	In person	£3,800
08 - 12 Feb 2027	Al Khobar, Saudi Arabia	In person	£3,800
08 - 12 Feb 2027	Alberta, Canada	In person	£3,800
08 - 12 Feb 2027	AlUla, Saudi Arabia	In person	£3,800
08 - 12 Feb 2027	Amman, Jordan	In person	£3,800
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08 - 12 Feb 2027	Brussels, Belgium	In person	£3,800
08 - 12 Feb 2027	Budapest, Hungary	In person	£3,800
08 - 12 Feb 2027	Cairo, Egypt	In person	£3,800
08 - 12 Feb 2027	Cape Town, South Africa	In person	£3,800
08 - 12 Feb 2027	Casablanca, Morocco	In person	£3,800
08 - 12 Feb 2027	Dammam, Saudi Arabia	In person	£3,800
08 - 12 Feb 2027	Dhahran, Saudi Arabia	In person	£3,800
08 - 12 Feb 2027	Doha, Qatar	In person	£3,800
08 - 12 Feb 2027	Dubai, United Arab Emirates	In person	£3,800

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08 - 12 Feb 2027	Edinburgh, United Kingdom	In person	£3,800
08 - 12 Feb 2027	Edmonton, Canada	In person	£3,800
08 - 12 Feb 2027	Frankfurt, Germany	In person	£3,800
08 - 12 Feb 2027	Geneva, Switzerland	In person	£3,800
08 - 12 Feb 2027	Houston, United States	In person	£3,800
08 - 12 Feb 2027	Istanbul, Turkey	In person	£3,800
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08 - 12 Feb 2027	Kigali, Rwanda	In person	£3,800
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08 - 12 Feb 2027	New York, United States	In person	£3,800
08 - 12 Feb 2027	Nice, France	In person	£3,800
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07 - 11 Jun 2027	Abu Dhabi, United Arab Emirates	In person	£3,800
07 - 11 Jun 2027	Abuja, Nigeria	In person	£3,800
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07 - 11 Jun 2027	Addis Ababa, Ethiopia	In person	£3,800
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07 - 11 Jun 2027	Alberta, Canada	In person	£3,800
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07 - 11 Jun 2027	Amman, Jordan	In person	£3,800
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11 - 15 Oct 2027	Addis Ababa, Ethiopia	In person	£3,800
11 - 15 Oct 2027	Al Ain, United Arab Emirates	In person	£3,800
11 - 15 Oct 2027	Al Khobar, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Alberta, Canada	In person	£3,800
11 - 15 Oct 2027	AlUla, Saudi Arabia	In person	£3,800
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11 - 15 Oct 2027	Brussels, Belgium	In person	£3,800
11 - 15 Oct 2027	Budapest, Hungary	In person	£3,800
11 - 15 Oct 2027	Cairo, Egypt	In person	£3,800
11 - 15 Oct 2027	Cape Town, South Africa	In person	£3,800
11 - 15 Oct 2027	Casablanca, Morocco	In person	£3,800
11 - 15 Oct 2027	Dammam, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Dhahran, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Doha, Qatar	In person	£3,800
11 - 15 Oct 2027	Dubai, United Arab Emirates	In person	£3,800
11 - 15 Oct 2027	Edinburgh, United Kingdom	In person	£3,800
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11 - 15 Oct 2027	Istanbul, Turkey	In person	£3,800
11 - 15 Oct 2027	Jakarta, Indonesia	In person	£3,800
11 - 15 Oct 2027	Jeddah, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Jubail, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Khamis Mushait, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Kigali, Rwanda	In person	£3,800
11 - 15 Oct 2027	Kuala Lumpur, Malaysia	In person	£3,800
11 - 15 Oct 2027	Lisbon, Portugal	In person	£3,800
11 - 15 Oct 2027	Liverpool, United Kingdom	In person	£3,800

Dates	Venue	Format	Fee
11 - 15 Oct 2027	London, United Kingdom	In person	£3,800
11 - 15 Oct 2027	Los Angeles, United States	In person	£3,800
11 - 15 Oct 2027	Luanda, Angola	In person	£3,800
11 - 15 Oct 2027	Madrid, Spain	In person	£3,800
11 - 15 Oct 2027	Manama, Bahrain	In person	£3,800
11 - 15 Oct 2027	Marbella, Spain	In person	£3,800
11 - 15 Oct 2027	Marrakech, Morocco	In person	£3,800
11 - 15 Oct 2027	Miami, United States	In person	£3,800
11 - 15 Oct 2027	Milan, Italy	In person	£3,800
11 - 15 Oct 2027	Munich, Germany	In person	£3,800
11 - 15 Oct 2027	Muscat, Oman	In person	£3,800
11 - 15 Oct 2027	Nairobi, Kenya	In person	£3,800
11 - 15 Oct 2027	New York, United States	In person	£3,800
11 - 15 Oct 2027	Nice, France	In person	£3,800
11 - 15 Oct 2027	Nouakchott, Mauritania	In person	£3,800
11 - 15 Oct 2027	Oslo, Norway	In person	£3,800
11 - 15 Oct 2027	Paris, France	In person	£3,800
11 - 15 Oct 2027	Port Louis, Mauritius	In person	£3,800
11 - 15 Oct 2027	Prague, Czech Republic	In person	£3,800
11 - 15 Oct 2027	Pretoria, South Africa	In person	£3,800
11 - 15 Oct 2027	Riyadh, Saudi Arabia	In person	£3,800
11 - 15 Oct 2027	Rome, Italy	In person	£3,800
11 - 15 Oct 2027	Sarajevo, Bosnia and Herzegovina	In person	£3,800
11 - 15 Oct 2027	Sharm El Sheikh, Egypt	In person	£3,800
11 - 15 Oct 2027	Singapore	In person	£3,800
11 - 15 Oct 2027	Stockholm, Sweden	In person	£3,800

Dates	Venue	Format	Fee
11 - 15 Oct 2027	Tokyo, Japan	In person	£3,800
11 - 15 Oct 2027	Toronto, Canada	In person	£3,800
11 - 15 Oct 2027	Tromso, Norway	In person	£3,800
11 - 15 Oct 2027	Vienna, Austria	In person	£3,800
11 - 15 Oct 2027	Zagreb, Croatia	In person	£3,800
11 - 15 Oct 2027	Zurich, Switzerland	In person	£3,800
11 - 15 Oct 2027	Online, Virtual	Online	£3,800

Certificate

Attendees receive a Certificate of Completion from Institute For Oil & Gas Training upon successfully finishing the course.

The certificate confirms participation and completion of the full course. Attendees are required to attend the complete course programme to receive the Certificate of Completion.