# Management Reporting Design for JV & Partner Audiences Training Course

OGI-1216 · 5 days · 15 CPD hours · English

## Overview

Management Reporting is a critical capability for oil and gas organisations that operate complex assets, joint ventures, production arrangements and multi-party financial structures. The Management Reporting Design for JV & Partner Audiences Training Course from Institute For Oil & Gas Training develops the practical capability required to design clear, controlled and decision-focused reports for partners, joint venture committees, asset teams, finance functions and senior management.

Oil and gas businesses generate large volumes of financial and operational information across exploration, development, production, processing, transportation and decommissioning activities. The challenge is not simply producing more reports. It is establishing a reporting structure that presents the right information at the right level of reporting granularity while maintaining consistency between asset level reporting, partner reporting requirements, internal management information and statutory financial reporting.

This course addresses the reporting design challenges created by joint venture structures, non-operated interests, multiple reporting calendars, different partner requirements and the need to reconcile information across finance and operational systems. It focuses on building a single source of truth that supports management decisions while preserving traceability to underlying accounting records and approved reporting processes.

Institute For Oil & Gas Training provides a corporate-focused approach to management reporting design, enabling participants to develop reporting architectures that connect general ledger information, cost centre and profit centre reporting, asset information, budget data, forecasts, actual expenditure and partner reporting requirements.

The course examines how management reports are structured, controlled and communicated across the oil and gas value chain. Participants address reporting packs, standardised reporting templates, reporting calendars, variance analysis, asset performance information, cost reporting, partner statements and reconciliation between management and statutory reporting.

Particular attention is given to joint venture and partner audiences where reporting expectations differ between operators, non-operators, joint venture partners and corporate stakeholders. Participants learn how to distinguish reporting requirements, establish consistent definitions and create reporting outputs that support both financial governance and commercial decision making.

Effective management reporting depends on disciplined data structures. The course therefore examines reporting hierarchies, chart of accounts alignment, reporting dimensions, cost classifications, asset structures, project codes, cost centres, profit centres and reporting ownership. It also considers how reporting design supports auditability, accountability and efficient review.

A strong reporting framework reduces duplicated analysis and improves the quality of information available to management and partners. It creates clearer connections between operational activity, financial performance, budget utilisation, forecasts and strategic objectives.

The course is particularly relevant to organisations seeking greater consistency across multiple assets, business units and joint ventures. It supports finance and reporting teams in moving from manually assembled reporting packs towards controlled, repeatable and standardised management reporting processes.

## Objectives

- Design effective Management Reporting structures for oil and gas assets, business units and joint ventures
- Establish appropriate reporting granularity for senior management, asset teams and partner audiences
- Develop asset level reporting structures that connect financial and operational information
- Interpret and document partner reporting requirements across joint venture environments
- Establish a controlled reporting calendar covering recurring management and partner reporting activities
- Develop a single source of truth for management reporting information
- Improve reconciliation between management and statutory reporting
- Apply cost centre and profit centre reporting structures to management information
- Design standardised reporting templates for consistent internal and partner reporting
- Align management reporting structures with accounting systems and reporting dimensions
- Improve variance analysis across actuals, budgets and forecasts
- Strengthen the consistency and traceability of financial information used in management decisions
- Improve reporting governance through clear ownership, review and approval processes
- Support more efficient preparation of joint venture and partner reporting packs
- Identify reporting inconsistencies and establish practical controls for resolving them
- Improve communication of financial performance to management and joint venture stakeholders

- Establish reporting processes that support scalable reporting across multiple assets and entities

## Training methodology

Institute For Oil & Gas Training delivers this course through an applied corporate methodology designed around the reporting realities of oil and gas organisations.

Participants work with realistic oil and gas reporting scenarios involving operated assets, non-operated interests, joint venture partners, cost centres, profit centres, budgets, forecasts and statutory reporting outputs. The methodology connects reporting theory directly with practical reporting decisions.

Case studies examine common management reporting challenges, including inconsistent reporting definitions, different partner reporting requirements, fragmented source data, conflicting reporting calendars and differences between management and statutory reporting.

Practical reporting design exercises require participants to build reporting structures and determine which information belongs at corporate, business unit, asset and partner levels. These exercises develop judgement around reporting granularity and help participants establish appropriate levels of detail for different audiences.

Group exercises focus on the design of standardised reporting templates. Participants evaluate how common templates can improve consistency while retaining the flexibility required for different joint ventures and asset structures.

Real-world scenarios address reconciliation between management and statutory reporting. Participants examine how management information should connect with accounting records and how differences should be identified, documented and resolved.

Simulation exercises place participants in reporting review situations involving senior management and joint venture stakeholders. Participants assess variances, investigate data inconsistencies and determine how financial information should be presented for effective decision making.

The course also uses reporting calendar exercises to demonstrate how monthly, quarterly, annual, forecast and partner reporting cycles can be coordinated. Participants consider reporting dependencies, data ownership, review responsibilities and approval points.

The methodology encourages cross-functional collaboration between finance, accounting, commercial, operations and asset management personnel. This reflects the integrated nature of oil and gas reporting and reinforces the importance of common definitions and controlled reporting processes.

## Organisational impact

A well-designed management reporting framework improves the quality and consistency of information available across an oil and gas organisation. Participants return to their organisations with practical approaches for structuring reporting processes around business requirements rather than simply reproducing accounting system outputs.

The course supports stronger asset level reporting by establishing clear connections between financial information, operational activity and asset performance. This improves management visibility across producing assets, development projects, joint ventures and other operating structures.

Consistent partner reporting requirements become easier to manage when reporting definitions, templates and ownership are clearly established. Organisations gain a more controlled process for preparing information for joint venture partners while reducing unnecessary variation between reporting teams.

A defined reporting calendar strengthens reporting discipline. Finance and reporting teams gain clearer visibility of recurring deliverables, data requirements, review stages and approval responsibilities. This supports more predictable reporting cycles and reduces avoidable duplication.

The development of a single source of truth strengthens confidence in management information. When reporting data is aligned with approved financial records and controlled reporting dimensions, management receives more consistent information across reports and review processes.

Reconciliation between management and statutory reporting becomes more structured. Organisations can identify differences between internal management views and statutory outputs, establish explanations and maintain a clearer audit trail between reporting layers.

Standardised reporting templates improve consistency across assets, business units and joint ventures. They also make management packs easier to compare and review, particularly where several teams contribute information to a consolidated reporting process.

Effective cost centre and profit centre reporting improves cost visibility and accountability. Management can better understand where expenditure is incurred, how financial responsibility is allocated and how performance is presented across organisational structures.

Improved reporting granularity enables organisations to avoid both excessive detail and insufficient information. Reports can be structured around the decisions required by each audience, helping senior management focus on material performance indicators while allowing asset and finance teams to access the supporting detail.

The course also strengthens reporting governance. Defined reporting ownership, controlled templates, consistent definitions and structured review processes support better information quality and clearer accountability.

## Personal impact

Participants develop a stronger understanding of how management reporting supports financial and operational decision making across the oil and gas sector.

They gain practical capability in designing reporting structures for joint ventures, assets, departments and partner audiences. This includes selecting appropriate reporting dimensions, defining reporting granularity and establishing clear connections between source data and final reports.

Finance professionals strengthen their ability to reconcile management information with statutory financial reporting. They gain a clearer understanding of why differences arise and how those differences should be explained and controlled.

Participants also develop stronger analytical skills for interpreting actual expenditure, budgets, forecasts and variances. This improves their ability to move beyond report preparation and provide meaningful performance insight to management.

Professionals involved in partner reporting gain greater confidence in translating partner reporting requirements into structured reporting processes. They become better equipped to identify common information requirements while maintaining appropriate reporting distinctions between different stakeholders.

The course develops practical skills in creating standardised reporting templates and establishing reporting calendars. These capabilities support more efficient reporting processes and improve coordination across finance, operations and commercial teams.

Managers and senior professionals strengthen their ability to assess the quality of management information and challenge reporting inconsistencies. They gain a clearer framework for determining whether reports provide sufficient information for effective decisions.

The course also supports career development for professionals working across petroleum accounting, financial reporting, joint venture accounting, asset finance, management accounting, commercial finance and corporate reporting. The skills developed are directly relevant to roles where accurate and timely management information supports business performance.

## Who should attend

- Management Accountants — To strengthen the design and delivery of management information for oil and gas operations and corporate stakeholders.
- Financial Reporting Professionals — To improve the connection between management reporting and statutory financial reporting.
- Joint Venture Accountants — To develop consistent reporting structures for operators, non-operators and joint venture partners.
- Asset Accountants — To improve asset level reporting and financial visibility across operational activities.
- Finance Managers — To strengthen reporting governance, standardisation, review and management information quality.
- Financial Controllers — To improve reporting controls, reconciliation processes and consistency across reporting outputs.
- Corporate Reporting Teams — To establish reporting frameworks that support multiple business units, assets and stakeholders.

- Commercial Finance Professionals — To connect financial reporting with commercial performance and partner requirements.
- Operations Finance Professionals — To strengthen the integration of operational information and financial reporting.
- Planning and Performance Professionals — To improve the presentation of budgets, forecasts, actuals and performance variances.
- Joint Venture Managers — To improve the quality and consistency of information provided to partner groups and governance forums.
- Senior Finance Leaders — To establish effective reporting structures that support executive decision making and organisational accountability.

## Course outline

### Management Reporting Architecture for Oil and Gas Organisations

This module establishes the foundations of effective Management Reporting within oil and gas organisations. It examines how reporting structures should reflect business models, asset portfolios, joint venture arrangements, organisational responsibilities and management decision requirements.

The module focuses on creating a reporting architecture that connects financial data with operational and commercial information. Participants examine reporting hierarchies, reporting ownership, reporting dimensions and the principles required to establish a single source of truth.

### Joint Venture and Partner Reporting Requirements

This module focuses on the information requirements created by joint ventures and partner relationships. It examines how reporting expectations differ between operators, non-operators, joint venture partners, asset teams and corporate stakeholders.

Participants develop practical approaches for mapping partner reporting requirements against available financial information. The module also addresses reporting calendars, recurring submissions, standardised templates and the governance needed to maintain consistency across partner reporting processes.

### Cost, Profit and Performance Reporting

This module examines how cost centre and profit centre reporting can be integrated into management reporting structures. Participants assess how costs, revenues, budgets and forecasts should be classified and presented to provide useful information for asset and management decision making.

The module addresses variance analysis, cost accountability and the connection between financial reporting dimensions and organisational responsibility. It also examines how reporting granularity affects the usefulness of performance information.

### Reconciliation and Reporting Controls

This module focuses on reconciliation between management and statutory reporting. Participants examine how differences between management reports, accounting records, partner information and statutory reporting outputs should be identified, investigated and documented.

The module also addresses reporting controls, data validation, source reconciliation and review processes. Participants develop practical approaches for maintaining confidence in reported figures while ensuring that management reports remain useful for operational and commercial decision making.

### Standardised Reporting Templates and Executive Reporting

This module brings together the reporting architecture, partner requirements, performance information and control principles covered throughout the course. It focuses on designing standardised reporting templates that communicate relevant information clearly to management and partner audiences.

Participants examine how reporting packs should present financial performance, operational information, variances, forecasts and key management indicators. The module also addresses reporting consistency, executive communication and the continuous improvement of reporting processes.

## Scheduled dates

| Dates | Venue | Format | Fee |
|---|---|---|---|
| 12 - 16 Oct 2026 | Abu Dhabi, United Arab Emirates | In person | £3,600 |
| 12 - 16 Oct 2026 | Abuja, Nigeria | In person | £3,600 |
| 12 - 16 Oct 2026 | Accra, Ghana | In person | £3,600 |
| 12 - 16 Oct 2026 | Addis Ababa, Ethiopia | In person | £3,600 |
| 12 - 16 Oct 2026 | Al Ain, United Arab Emirates | In person | £3,600 |
| 12 - 16 Oct 2026 | Al Khobar, Saudi Arabia | In person | £3,600 |
| 12 - 16 Oct 2026 | Alberta, Canada | In person | £3,600 |
| 12 - 16 Oct 2026 | AlUla, Saudi Arabia | In person | £3,600 |
| 12 - 16 Oct 2026 | Amman, Jordan | In person | £3,600 |
| 12 - 16 Oct 2026 | Amsterdam, Netherlands | In person | £3,600 |
| 12 - 16 Oct 2026 | Athens, Greece | In person | £3,600 |

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| 12 - 16 Oct 2026 | Barcelona, Spain | In person | £3,600 |
| 12 - 16 Oct 2026 | Berlin, Germany | In person | £3,600 |
| 12 - 16 Oct 2026 | Boston, United States | In person | £3,600 |
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| 12 - 16 Oct 2026 | Jubail, Saudi Arabia | In person | £3,600 |
| 12 - 16 Oct 2026 | Khamis Mushait, Saudi Arabia | In person | £3,600 |
| 12 - 16 Oct 2026 | Kigali, Rwanda | In person | £3,600 |
| 12 - 16 Oct 2026 | Kuala Lumpur, Malaysia | In person | £3,600 |
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| 12 - 16 Oct 2026 | Luanda, Angola | In person | £3,600 |
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| 11 - 15 Oct 2027 | Athens, Greece | In person | £3,600 |
| 11 - 15 Oct 2027 | Baku, Azerbaijan | In person | £3,600 |
| 11 - 15 Oct 2027 | Barcelona, Spain | In person | £3,600 |
| 11 - 15 Oct 2027 | Berlin, Germany | In person | £3,600 |
| 11 - 15 Oct 2027 | Boston, United States | In person | £3,600 |
| 11 - 15 Oct 2027 | Brussels, Belgium | In person | £3,600 |
| 11 - 15 Oct 2027 | Budapest, Hungary | In person | £3,600 |
| 11 - 15 Oct 2027 | Cairo, Egypt | In person | £3,600 |
| 11 - 15 Oct 2027 | Cape Town, South Africa | In person | £3,600 |
| 11 - 15 Oct 2027 | Casablanca, Morocco | In person | £3,600 |
| 11 - 15 Oct 2027 | Dammam, Saudi Arabia | In person | £3,600 |
| 11 - 15 Oct 2027 | Dhahran, Saudi Arabia | In person | £3,600 |
| 11 - 15 Oct 2027 | Doha, Qatar | In person | £3,600 |
| 11 - 15 Oct 2027 | Dubai, United Arab Emirates | In person | £3,600 |
| 11 - 15 Oct 2027 | Edinburgh, United Kingdom | In person | £3,600 |
| 11 - 15 Oct 2027 | Edmonton, Canada | In person | £3,600 |
| 11 - 15 Oct 2027 | Frankfurt, Germany | In person | £3,600 |
| 11 - 15 Oct 2027 | Geneva, Switzerland | In person | £3,600 |
| 11 - 15 Oct 2027 | Houston, United States | In person | £3,600 |
| 11 - 15 Oct 2027 | Istanbul, Turkey | In person | £3,600 |
| 11 - 15 Oct 2027 | Jakarta, Indonesia | In person | £3,600 |
| 11 - 15 Oct 2027 | Jeddah, Saudi Arabia | In person | £3,600 |

| Dates | Venue | Format | Fee |
|---|---|---|---|
| 11 - 15 Oct 2027 | Jubail, Saudi Arabia | In person | £3,600 |
| 11 - 15 Oct 2027 | Khamis Mushait, Saudi Arabia | In person | £3,600 |
| 11 - 15 Oct 2027 | Kigali, Rwanda | In person | £3,600 |
| 11 - 15 Oct 2027 | Kuala Lumpur, Malaysia | In person | £3,600 |
| 11 - 15 Oct 2027 | Lisbon, Portugal | In person | £3,600 |
| 11 - 15 Oct 2027 | Liverpool, United Kingdom | In person | £3,600 |
| 11 - 15 Oct 2027 | London, United Kingdom | In person | £3,600 |
| 11 - 15 Oct 2027 | Los Angeles, United States | In person | £3,600 |
| 11 - 15 Oct 2027 | Luanda, Angola | In person | £3,600 |
| 11 - 15 Oct 2027 | Madrid, Spain | In person | £3,600 |
| 11 - 15 Oct 2027 | Manama, Bahrain | In person | £3,600 |
| 11 - 15 Oct 2027 | Marbella, Spain | In person | £3,600 |
| 11 - 15 Oct 2027 | Marrakech, Morocco | In person | £3,600 |
| 11 - 15 Oct 2027 | Miami, United States | In person | £3,600 |
| 11 - 15 Oct 2027 | Milan, Italy | In person | £3,600 |
| 11 - 15 Oct 2027 | Munich, Germany | In person | £3,600 |
| 11 - 15 Oct 2027 | Muscat, Oman | In person | £3,600 |
| 11 - 15 Oct 2027 | Nairobi, Kenya | In person | £3,600 |
| 11 - 15 Oct 2027 | New York, United States | In person | £3,600 |
| 11 - 15 Oct 2027 | Nice, France | In person | £3,600 |
| 11 - 15 Oct 2027 | Nouakchott, Mauritania | In person | £3,600 |
| 11 - 15 Oct 2027 | Oslo, Norway | In person | £3,600 |
| 11 - 15 Oct 2027 | Paris, France | In person | £3,600 |
| 11 - 15 Oct 2027 | Port Louis, Mauritius | In person | £3,600 |
| 11 - 15 Oct 2027 | Prague, Czech Republic | In person | £3,600 |
| 11 - 15 Oct 2027 | Pretoria, South Africa | In person | £3,600 |

| Dates | Venue | Format | Fee |
|---|---|---|---|
| 11 - 15 Oct 2027 | Riyadh, Saudi Arabia | In person | £3,600 |
| 11 - 15 Oct 2027 | Rome, Italy | In person | £3,600 |
| 11 - 15 Oct 2027 | Sarajevo, Bosnia and Herzegovina | In person | £3,600 |
| 11 - 15 Oct 2027 | Sharm El Sheikh, Egypt | In person | £3,600 |
| 11 - 15 Oct 2027 | Singapore | In person | £3,600 |
| 11 - 15 Oct 2027 | Stockholm, Sweden | In person | £3,600 |
| 11 - 15 Oct 2027 | Tokyo, Japan | In person | £3,600 |
| 11 - 15 Oct 2027 | Toronto, Canada | In person | £3,600 |
| 11 - 15 Oct 2027 | Tromso, Norway | In person | £3,600 |
| 11 - 15 Oct 2027 | Vienna, Austria | In person | £3,600 |
| 11 - 15 Oct 2027 | Zagreb, Croatia | In person | £3,600 |
| 11 - 15 Oct 2027 | Zurich, Switzerland | In person | £3,600 |
| 11 - 15 Oct 2027 | Online, Virtual | Online | £3,600 |

## Certificate

Attendees receive a Certificate of Completion from Institute For Oil & Gas Training upon successfully finishing the course.

Participants must attend and complete the required course sessions to receive the Certificate of Completion. The certificate confirms completion of the Management Reporting Design for JV & Partner Audiences Training Course.