

Budgeting & Forecasting: Rolling & Zero-Based Techniques Training Course

OGI-1125 · 5 days · 15 CPD hours · English

Overview

Budgeting & Forecasting is a specialist course from [Institute For Oil & Gas Training](#) designed to strengthen financial planning, cost control and forecasting capability across oil and gas operations. The course focuses on practical Budgeting & Forecasting techniques that support disciplined resource allocation, reliable cost visibility and stronger financial decision making across complex petroleum businesses.

Oil and gas organisations operate in an environment where expenditure plans, production assumptions, commodity prices, project schedules, contractor commitments and operating requirements change throughout the business cycle. Annual budgets provide an important financial baseline, but effective management also requires continuous forecasting, structured reforecasting and clear visibility of emerging cost and performance drivers. This course addresses the gap between static annual budgeting and the dynamic planning requirements of modern petroleum operations.

The programme examines the rolling forecast cycle, zero based budgeting, activity based budgeting and driver based planning as complementary approaches for managing financial performance. Participants develop a structured understanding of how different budgeting techniques support upstream, midstream and downstream activities, while learning how to connect financial plans with operational assumptions.

A central focus is the practical development of a latest estimate and outlook process. Participants examine how organisations establish a current view of expected revenue, expenditure, production, cash requirements and operational performance without losing control of the approved budget baseline. The course also explores reforecast triggers, forecast accuracy tracking and the governance disciplines required to determine when financial plans require formal revision.

Budgeting in the petroleum sector requires more than consolidating departmental submissions. Effective planning connects expenditure with activities, operational drivers and business objectives. Participants therefore examine how activity based budgeting identifies the cost of business activities and how driver based planning links forecast movements to measurable operational factors such as production volumes, drilling activity, well interventions, maintenance requirements, lifting schedules, headcount and contractor utilisation.

The course also addresses contingency and management reserve as important components of disciplined financial planning. Participants explore the distinction between identified budget requirements, known uncertainties, management reserves and uncommitted expenditure. This supports stronger governance around cost pressures and reduces the risk of treating contingency as an unrestricted spending allowance.

Planning tool integration is another important element. Petroleum organisations frequently use enterprise resource planning platforms, financial planning applications, spreadsheets, production systems, project controls systems and operational databases. The course examines how these environments support the rolling forecast cycle, how planning

data moves between systems and how organisations establish consistent assumptions, ownership and version control.

The programme is structured around five integrated modules. It begins with the foundations of petroleum budgeting and forecasting, progresses into zero based and activity based techniques, then examines driver based planning and the latest estimate and outlook. The final module focuses on forecast governance, accuracy tracking, planning tool integration and the practical control of contingency and management reserve.

Institute For Oil & Gas Training delivers the course for professionals responsible for financial planning, cost management, operational budgeting, project controls, performance management and petroleum economics. The content supports professionals working across corporate functions and operating assets, giving participants a common framework for connecting financial plans with operational realities.

The course is particularly relevant where organisations need stronger cost visibility, more responsive forecasts and greater consistency between operating plans and financial expectations. Participants learn how to challenge assumptions constructively, identify the drivers behind forecast movements and communicate financial outlooks clearly to management.

The emphasis remains on application. Real-world petroleum scenarios demonstrate how budgeting decisions are affected by changing production profiles, project priorities, operating expenditure, capital expenditure, procurement commitments, maintenance requirements and market conditions. Participants work with practical planning situations that reflect the interconnected nature of petroleum financial management.

By the end of the course, participants understand how rolling and zero based techniques fit within a broader petroleum planning framework. They develop practical capability in building, reviewing and challenging forecasts while maintaining appropriate governance over budget changes. The programme provides a structured approach to improving planning discipline, financial transparency and management insight across oil and gas organisations.

Objectives

- Understand the principles of Budgeting & Forecasting within petroleum organisations
- Apply the rolling forecast cycle to changing operational and financial conditions
- Develop practical approaches to zero based budgeting
- Apply activity based budgeting to petroleum operating activities
- Identify and use appropriate driver based planning assumptions
- Establish a structured latest estimate and outlook process
- Define practical reforecast triggers for financial and operational changes

- Strengthen forecast accuracy tracking and variance analysis
- Connect financial forecasts with production and operational drivers
- Improve the relationship between operating plans and financial budgets
- Evaluate capital and operating expenditure assumptions within integrated plans
- Distinguish budget baseline, forecast movement, contingency and management reserve
- Strengthen governance over changes to approved financial plans
- Improve planning tool integration and data consistency
- Establish stronger controls over planning assumptions and forecast versions
- Analyse forecast variances and identify their underlying business drivers
- Improve communication of financial outlooks to management
- Support more consistent cost control across petroleum functions
- Develop practical methods for challenging unsupported or outdated budget assumptions
- Improve financial planning visibility across upstream, midstream and downstream activities

Training methodology

Institute For Oil & Gas Training uses an applied corporate delivery approach throughout the programme. The methodology combines structured technical discussions with petroleum business cases, forecasting exercises, budgeting simulations, group analysis and practical planning scenarios.

Participants work with realistic oil and gas planning situations covering operating expenditure, capital expenditure, production assumptions, project activity, contractor costs, maintenance requirements and financial performance. These scenarios demonstrate how individual planning assumptions influence the wider financial outlook.

Case studies are used to examine the rolling forecast cycle and the transition from an approved annual budget to a current forecast. Participants assess changing assumptions, identify reforecast triggers and determine which changes require management attention.

Budgeting simulations focus on zero based budgeting and activity based budgeting. Participants examine existing cost structures, challenge historical spending patterns and build resource requirements from operational activities. This

approach demonstrates how cost planning becomes more transparent when expenditure is connected to business activities and measurable drivers.

Group exercises address driver based planning by requiring participants to identify the operational factors that influence financial outcomes. Production volumes, activity levels, contractor utilisation, maintenance programmes and project schedules are analysed as planning drivers.

Forecast accuracy tracking exercises help participants compare previous estimates with actual outcomes and identify the reasons behind forecast variances. The emphasis is on understanding forecast performance rather than simply measuring numerical differences.

Planning tool integration scenarios examine the relationship between financial planning systems, enterprise resource planning environments, spreadsheets and operational data sources. Participants consider data ownership, assumptions, version control and reconciliation requirements.

The delivery also incorporates management discussion scenarios. Participants practise presenting the latest estimate and outlook, explaining significant movements, distinguishing controllable from uncontrollable factors and communicating the implications of forecast changes.

Organisational impact

The course strengthens organisational capability by connecting budgeting discipline with operational planning and cost control. Sponsoring organisations gain a more structured approach to managing financial expectations as operating conditions change.

A stronger rolling forecast cycle provides management with a current view of expected performance while preserving the approved budget as an important baseline. This distinction improves visibility of genuine forecast movements and prevents routine changes from being hidden within broad budget revisions.

Zero based budgeting provides a structured method for challenging historical expenditure assumptions. Organisations gain a clearer basis for evaluating whether costs remain justified by current activities, business priorities and operational requirements.

Activity based budgeting improves cost transparency by linking expenditure to activities. This supports stronger understanding of where resources are consumed and provides management with more meaningful information when reviewing cost structures.

Driver based planning creates a clearer connection between operational activity and financial outcomes. When production volumes, maintenance activities, contractor requirements or project schedules change, their financial implications become easier to identify and explain.

Improved latest estimate and outlook processes support management reporting by providing a consistent methodology for updating expected results. This improves the quality of discussions around emerging cost pressures, revenue expectations and operational performance.

Defined reforecast triggers establish greater consistency in deciding when a forecast requires formal review. This reduces unnecessary forecasting activity while ensuring material changes receive appropriate attention.

Forecast accuracy tracking supports continuous improvement in planning performance. Organisations can identify recurring sources of forecast variance, examine the assumptions behind previous estimates and strengthen future planning processes.

Better planning tool integration supports data consistency across finance, operations, projects and other business functions. Clearer ownership of assumptions and stronger version control reduce reconciliation issues and improve confidence in management information.

The course also strengthens governance around contingency and management reserve. Clear distinctions between planned expenditure, identified uncertainty and management-controlled reserves support more disciplined use of financial resources.

For project-intensive petroleum organisations, these capabilities improve alignment between project schedules, expenditure profiles and financial expectations. For operating assets, they support better integration between production assumptions, operating activities and cost plans.

The programme also supports stronger management accountability. When forecast movements are connected to named drivers and activities, managers can explain the reasons for changes more effectively and take targeted action where performance deviates from plan.

Personal impact

Participants develop practical expertise in Budgeting & Forecasting that strengthens their contribution to financial planning and business performance discussions.

They gain a broader understanding of how petroleum budgets are constructed, challenged, updated and monitored across operational and corporate environments. This enables professionals to work more effectively with finance, operations, procurement, projects and senior management.

Participants strengthen their ability to apply zero based budgeting when historical spending patterns do not provide an appropriate basis for future planning. They learn how to examine requirements from an activity and resource perspective.

The course develops capability in activity based budgeting, enabling participants to connect cost requirements with the activities that generate them. This supports more meaningful cost analysis and budget challenge.

Driver based planning skills help participants identify the operational variables that influence financial outcomes. They become better equipped to translate changes in operational assumptions into financial implications.

Participants also develop stronger forecasting judgement through practical work on the latest estimate and outlook. They learn how to distinguish approved budget positions from current expectations and communicate the difference clearly.

Reforecast trigger analysis strengthens the ability to recognise when changing assumptions require formal forecast intervention. Participants gain a more disciplined approach to forecast updates.

Forecast accuracy tracking improves analytical capability by focusing attention on the causes of forecast variance. Participants learn how to use previous forecast performance to improve future planning assumptions.

The course also strengthens understanding of contingency and management reserve. Participants gain clearer capability in reviewing financial buffers, understanding their intended purpose and supporting appropriate management controls.

Professionals involved in planning systems develop greater awareness of planning tool integration and the importance of consistent data, assumptions and version control.

The overall capability gain extends beyond technical budgeting. Participants become more confident in challenging assumptions, explaining financial movements and presenting a credible outlook to stakeholders and management.

Who should attend

Petroleum Finance Professionals

Finance managers, financial analysts and petroleum accountants benefit from stronger methods for integrating budgets, forecasts and operational assumptions.

Budgeting and Planning Teams

Budget analysts, planning specialists and corporate planning professionals gain practical techniques for building, updating and challenging financial plans.

Cost Control Professionals

Cost controllers and cost engineers strengthen their ability to connect expenditure movements with operational drivers and forecast requirements.

Management Accountants

Management accountants gain additional approaches for activity based budgeting, driver based planning and forecast accuracy tracking.

Finance Managers

Finance managers develop stronger frameworks for reviewing forecast movements, reforecast triggers and management reporting.

Operations Managers

Operations managers gain greater insight into how production and operational decisions influence budgets, forecasts and cost expectations.

Asset Managers

Asset managers strengthen financial planning capability across operating assets by connecting activities, cost drivers and forecast assumptions.

Project Controls Professionals

Project controls managers and specialists gain practical approaches for integrating project expenditure expectations with wider financial forecasts.

Planning Managers

Planning managers develop structured methods for coordinating operational assumptions with financial planning and latest estimate processes.

Procurement Professionals

Procurement managers and specialists gain insight into how contracting commitments and purchasing activity affect forecasts and cost plans.

Supply Chain Professionals

Supply chain managers benefit from stronger understanding of how procurement activities, commitments and operational requirements feed into financial forecasts.

Petroleum Economists

Petroleum economists gain additional budgeting and forecasting techniques for integrating operating assumptions with financial planning.

Senior Management

Senior managers responsible for financial performance gain a clearer framework for evaluating forecast movements, resource requirements and management reserves.

Course outline

Petroleum Budgeting and Forecasting Foundations

This module establishes the core framework for Budgeting & Forecasting in oil and gas organisations. It examines the relationship between strategic plans, operating plans, approved budgets, current forecasts and management outlooks. Participants explore the role of budgeting as a financial baseline and forecasting as a continuous management process.

Zero Based and Activity Based Budgeting

This module focuses on approaches that challenge historical expenditure patterns and establish stronger links between resources and business activities. Participants examine zero based budgeting and activity based budgeting as practical techniques for improving cost visibility and strengthening budget challenge.

Driver Based Planning and Operational Forecasting

This module examines how operational drivers influence financial forecasts. Participants learn to identify the variables that have the greatest effect on revenue, expenditure and resource requirements, then incorporate those drivers into

integrated planning processes.

Rolling Forecasts, Reforecast Triggers and Accuracy Tracking

This module develops practical capability in maintaining current forecasts and determining when financial plans require revision. Participants examine reforecast triggers, forecast accuracy tracking and variance analysis as connected elements of an effective forecasting framework.

Planning Tool Integration, Contingency and Management Reserve

This module brings the budgeting and forecasting process together through governance, systems and financial control. Participants examine planning tool integration, data consistency, version control, contingency and management reserve, with emphasis on maintaining a reliable and controlled planning environment.

Scheduled dates

Dates	Venue	Format	Fee
05 - 09 Oct 2026	Abu Dhabi, United Arab Emirates	In person	£4,300
05 - 09 Oct 2026	Abuja, Nigeria	In person	£4,300
05 - 09 Oct 2026	Accra, Ghana	In person	£4,300
05 - 09 Oct 2026	Addis Ababa, Ethiopia	In person	£4,300
05 - 09 Oct 2026	Al Ain, United Arab Emirates	In person	£4,300
05 - 09 Oct 2026	Al Khobar, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Alberta, Canada	In person	£4,300
05 - 09 Oct 2026	AlUla, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Amman, Jordan	In person	£4,300
05 - 09 Oct 2026	Amsterdam, Netherlands	In person	£4,300
05 - 09 Oct 2026	Athens, Greece	In person	£4,300
05 - 09 Oct 2026	Baku, Azerbaijan	In person	£4,300
05 - 09 Oct 2026	Barcelona, Spain	In person	£4,300
05 - 09 Oct 2026	Berlin, Germany	In person	£4,300
05 - 09 Oct 2026	Boston, United States	In person	£4,300
05 - 09 Oct 2026	Brussels, Belgium	In person	£4,300
05 - 09 Oct 2026	Budapest, Hungary	In person	£4,300

Dates	Venue	Format	Fee
05 - 09 Oct 2026	Cairo, Egypt	In person	£4,300
05 - 09 Oct 2026	Cape Town, South Africa	In person	£4,300
05 - 09 Oct 2026	Casablanca, Morocco	In person	£4,300
05 - 09 Oct 2026	Dammam, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Dhahran, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Doha, Qatar	In person	£4,300
05 - 09 Oct 2026	Dubai, United Arab Emirates	In person	£4,300
05 - 09 Oct 2026	Edinburgh, United Kingdom	In person	£4,300
05 - 09 Oct 2026	Edmonton, Canada	In person	£4,300
05 - 09 Oct 2026	Frankfurt, Germany	In person	£4,300
05 - 09 Oct 2026	Geneva, Switzerland	In person	£4,300
05 - 09 Oct 2026	Houston, United States	In person	£4,300
05 - 09 Oct 2026	Istanbul, Turkey	In person	£4,300
05 - 09 Oct 2026	Jakarta, Indonesia	In person	£4,300
05 - 09 Oct 2026	Jeddah, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Jubail, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Khamis Mushait, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Kigali, Rwanda	In person	£4,300
05 - 09 Oct 2026	Kuala Lumpur, Malaysia	In person	£4,300
05 - 09 Oct 2026	Lisbon, Portugal	In person	£4,300
05 - 09 Oct 2026	Liverpool, United Kingdom	In person	£4,300
05 - 09 Oct 2026	London, United Kingdom	In person	£4,300
05 - 09 Oct 2026	Los Angeles, United States	In person	£4,300
05 - 09 Oct 2026	Luanda, Angola	In person	£4,300
05 - 09 Oct 2026	Madrid, Spain	In person	£4,300
05 - 09 Oct 2026	Manama, Bahrain	In person	£4,300

Dates	Venue	Format	Fee
05 - 09 Oct 2026	Marbella, Spain	In person	£4,300
05 - 09 Oct 2026	Marrakech, Morocco	In person	£4,300
05 - 09 Oct 2026	Miami, United States	In person	£4,300
05 - 09 Oct 2026	Milan, Italy	In person	£4,300
05 - 09 Oct 2026	Munich, Germany	In person	£4,300
05 - 09 Oct 2026	Muscat, Oman	In person	£4,300
05 - 09 Oct 2026	Nairobi, Kenya	In person	£4,300
05 - 09 Oct 2026	New York, United States	In person	£4,300
05 - 09 Oct 2026	Nice, France	In person	£4,300
05 - 09 Oct 2026	Nouakchott, Mauritania	In person	£4,300
05 - 09 Oct 2026	Oslo, Norway	In person	£4,300
05 - 09 Oct 2026	Paris, France	In person	£4,300
05 - 09 Oct 2026	Port Louis, Mauritius	In person	£4,300
05 - 09 Oct 2026	Prague, Czech Republic	In person	£4,300
05 - 09 Oct 2026	Pretoria, South Africa	In person	£4,300
05 - 09 Oct 2026	Riyadh, Saudi Arabia	In person	£4,300
05 - 09 Oct 2026	Rome, Italy	In person	£4,300
05 - 09 Oct 2026	Sarajevo, Bosnia and Herzegovina	In person	£4,300
05 - 09 Oct 2026	Sharm El Sheikh, Egypt	In person	£4,300
05 - 09 Oct 2026	Singapore	In person	£4,300
05 - 09 Oct 2026	Stockholm, Sweden	In person	£4,300
05 - 09 Oct 2026	Tokyo, Japan	In person	£4,300
05 - 09 Oct 2026	Toronto, Canada	In person	£4,300
05 - 09 Oct 2026	Tromso, Norway	In person	£4,300
05 - 09 Oct 2026	Vienna, Austria	In person	£4,300
05 - 09 Oct 2026	Zagreb, Croatia	In person	£4,300

Dates	Venue	Format	Fee
05 - 09 Oct 2026	Zurich, Switzerland	In person	£4,300
05 - 09 Oct 2026	Online, Virtual	Online	£4,300
01 - 05 Feb 2027	Abu Dhabi, United Arab Emirates	In person	£4,300
01 - 05 Feb 2027	Abuja, Nigeria	In person	£4,300
01 - 05 Feb 2027	Accra, Ghana	In person	£4,300
01 - 05 Feb 2027	Addis Ababa, Ethiopia	In person	£4,300
01 - 05 Feb 2027	Al Ain, United Arab Emirates	In person	£4,300
01 - 05 Feb 2027	Al Khobar, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Alberta, Canada	In person	£4,300
01 - 05 Feb 2027	AlUla, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Amman, Jordan	In person	£4,300
01 - 05 Feb 2027	Amsterdam, Netherlands	In person	£4,300
01 - 05 Feb 2027	Athens, Greece	In person	£4,300
01 - 05 Feb 2027	Baku, Azerbaijan	In person	£4,300
01 - 05 Feb 2027	Barcelona, Spain	In person	£4,300
01 - 05 Feb 2027	Berlin, Germany	In person	£4,300
01 - 05 Feb 2027	Boston, United States	In person	£4,300
01 - 05 Feb 2027	Brussels, Belgium	In person	£4,300
01 - 05 Feb 2027	Budapest, Hungary	In person	£4,300
01 - 05 Feb 2027	Cairo, Egypt	In person	£4,300
01 - 05 Feb 2027	Cape Town, South Africa	In person	£4,300
01 - 05 Feb 2027	Casablanca, Morocco	In person	£4,300
01 - 05 Feb 2027	Dammam, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Dhahran, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Doha, Qatar	In person	£4,300
01 - 05 Feb 2027	Dubai, United Arab Emirates	In person	£4,300

Dates	Venue	Format	Fee
01 - 05 Feb 2027	Edinburgh, United Kingdom	In person	£4,300
01 - 05 Feb 2027	Edmonton, Canada	In person	£4,300
01 - 05 Feb 2027	Frankfurt, Germany	In person	£4,300
01 - 05 Feb 2027	Geneva, Switzerland	In person	£4,300
01 - 05 Feb 2027	Houston, United States	In person	£4,300
01 - 05 Feb 2027	Istanbul, Turkey	In person	£4,300
01 - 05 Feb 2027	Jakarta, Indonesia	In person	£4,300
01 - 05 Feb 2027	Jeddah, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Jubail, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Khamis Mushait, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Kigali, Rwanda	In person	£4,300
01 - 05 Feb 2027	Kuala Lumpur, Malaysia	In person	£4,300
01 - 05 Feb 2027	Lisbon, Portugal	In person	£4,300
01 - 05 Feb 2027	Liverpool, United Kingdom	In person	£4,300
01 - 05 Feb 2027	London, United Kingdom	In person	£4,300
01 - 05 Feb 2027	Los Angeles, United States	In person	£4,300
01 - 05 Feb 2027	Luanda, Angola	In person	£4,300
01 - 05 Feb 2027	Madrid, Spain	In person	£4,300
01 - 05 Feb 2027	Manama, Bahrain	In person	£4,300
01 - 05 Feb 2027	Marbella, Spain	In person	£4,300
01 - 05 Feb 2027	Marrakech, Morocco	In person	£4,300
01 - 05 Feb 2027	Miami, United States	In person	£4,300
01 - 05 Feb 2027	Milan, Italy	In person	£4,300
01 - 05 Feb 2027	Munich, Germany	In person	£4,300
01 - 05 Feb 2027	Muscat, Oman	In person	£4,300
01 - 05 Feb 2027	Nairobi, Kenya	In person	£4,300

Dates	Venue	Format	Fee
01 - 05 Feb 2027	New York, United States	In person	£4,300
01 - 05 Feb 2027	Nice, France	In person	£4,300
01 - 05 Feb 2027	Nouakchott, Mauritania	In person	£4,300
01 - 05 Feb 2027	Oslo, Norway	In person	£4,300
01 - 05 Feb 2027	Paris, France	In person	£4,300
01 - 05 Feb 2027	Port Louis, Mauritius	In person	£4,300
01 - 05 Feb 2027	Prague, Czech Republic	In person	£4,300
01 - 05 Feb 2027	Pretoria, South Africa	In person	£4,300
01 - 05 Feb 2027	Riyadh, Saudi Arabia	In person	£4,300
01 - 05 Feb 2027	Rome, Italy	In person	£4,300
01 - 05 Feb 2027	Sarajevo, Bosnia and Herzegovina	In person	£4,300
01 - 05 Feb 2027	Sharm El Sheikh, Egypt	In person	£4,300
01 - 05 Feb 2027	Singapore	In person	£4,300
01 - 05 Feb 2027	Stockholm, Sweden	In person	£4,300
01 - 05 Feb 2027	Tokyo, Japan	In person	£4,300
01 - 05 Feb 2027	Toronto, Canada	In person	£4,300
01 - 05 Feb 2027	Tromso, Norway	In person	£4,300
01 - 05 Feb 2027	Vienna, Austria	In person	£4,300
01 - 05 Feb 2027	Zagreb, Croatia	In person	£4,300
01 - 05 Feb 2027	Zurich, Switzerland	In person	£4,300
01 - 05 Feb 2027	Online, Virtual	Online	£4,300
31 May - 04 Jun 2027	Abu Dhabi, United Arab Emirates	In person	£4,300
31 May - 04 Jun 2027	Abuja, Nigeria	In person	£4,300
31 May - 04 Jun 2027	Accra, Ghana	In person	£4,300
31 May - 04 Jun 2027	Addis Ababa, Ethiopia	In person	£4,300
31 May - 04 Jun 2027	Al Ain, United Arab Emirates	In person	£4,300

Dates	Venue	Format	Fee
31 May - 04 Jun 2027	Al Khobar, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Alberta, Canada	In person	£4,300
31 May - 04 Jun 2027	AlUla, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Amman, Jordan	In person	£4,300
31 May - 04 Jun 2027	Amsterdam, Netherlands	In person	£4,300
31 May - 04 Jun 2027	Athens, Greece	In person	£4,300
31 May - 04 Jun 2027	Baku, Azerbaijan	In person	£4,300
31 May - 04 Jun 2027	Barcelona, Spain	In person	£4,300
31 May - 04 Jun 2027	Berlin, Germany	In person	£4,300
31 May - 04 Jun 2027	Boston, United States	In person	£4,300
31 May - 04 Jun 2027	Brussels, Belgium	In person	£4,300
31 May - 04 Jun 2027	Budapest, Hungary	In person	£4,300
31 May - 04 Jun 2027	Cairo, Egypt	In person	£4,300
31 May - 04 Jun 2027	Cape Town, South Africa	In person	£4,300
31 May - 04 Jun 2027	Casablanca, Morocco	In person	£4,300
31 May - 04 Jun 2027	Dammam, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Dhahran, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Doha, Qatar	In person	£4,300
31 May - 04 Jun 2027	Dubai, United Arab Emirates	In person	£4,300
31 May - 04 Jun 2027	Edinburgh, United Kingdom	In person	£4,300
31 May - 04 Jun 2027	Edmonton, Canada	In person	£4,300
31 May - 04 Jun 2027	Frankfurt, Germany	In person	£4,300
31 May - 04 Jun 2027	Geneva, Switzerland	In person	£4,300
31 May - 04 Jun 2027	Houston, United States	In person	£4,300
31 May - 04 Jun 2027	Istanbul, Turkey	In person	£4,300
31 May - 04 Jun 2027	Jakarta, Indonesia	In person	£4,300

Dates	Venue	Format	Fee
31 May - 04 Jun 2027	Jeddah, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Jubail, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Khamis Mushait, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Kigali, Rwanda	In person	£4,300
31 May - 04 Jun 2027	Kuala Lumpur, Malaysia	In person	£4,300
31 May - 04 Jun 2027	Lisbon, Portugal	In person	£4,300
31 May - 04 Jun 2027	Liverpool, United Kingdom	In person	£4,300
31 May - 04 Jun 2027	London, United Kingdom	In person	£4,300
31 May - 04 Jun 2027	Los Angeles, United States	In person	£4,300
31 May - 04 Jun 2027	Luanda, Angola	In person	£4,300
31 May - 04 Jun 2027	Madrid, Spain	In person	£4,300
31 May - 04 Jun 2027	Manama, Bahrain	In person	£4,300
31 May - 04 Jun 2027	Marbella, Spain	In person	£4,300
31 May - 04 Jun 2027	Marrakech, Morocco	In person	£4,300
31 May - 04 Jun 2027	Miami, United States	In person	£4,300
31 May - 04 Jun 2027	Milan, Italy	In person	£4,300
31 May - 04 Jun 2027	Munich, Germany	In person	£4,300
31 May - 04 Jun 2027	Muscat, Oman	In person	£4,300
31 May - 04 Jun 2027	Nairobi, Kenya	In person	£4,300
31 May - 04 Jun 2027	New York, United States	In person	£4,300
31 May - 04 Jun 2027	Nice, France	In person	£4,300
31 May - 04 Jun 2027	Nouakchott, Mauritania	In person	£4,300
31 May - 04 Jun 2027	Oslo, Norway	In person	£4,300
31 May - 04 Jun 2027	Paris, France	In person	£4,300
31 May - 04 Jun 2027	Port Louis, Mauritius	In person	£4,300
31 May - 04 Jun 2027	Prague, Czech Republic	In person	£4,300

Dates	Venue	Format	Fee
31 May - 04 Jun 2027	Pretoria, South Africa	In person	£4,300
31 May - 04 Jun 2027	Riyadh, Saudi Arabia	In person	£4,300
31 May - 04 Jun 2027	Rome, Italy	In person	£4,300
31 May - 04 Jun 2027	Sarajevo, Bosnia and Herzegovina	In person	£4,300
31 May - 04 Jun 2027	Sharm El Sheikh, Egypt	In person	£4,300
31 May - 04 Jun 2027	Singapore	In person	£4,300
31 May - 04 Jun 2027	Stockholm, Sweden	In person	£4,300
31 May - 04 Jun 2027	Tokyo, Japan	In person	£4,300
31 May - 04 Jun 2027	Toronto, Canada	In person	£4,300
31 May - 04 Jun 2027	Tromso, Norway	In person	£4,300
31 May - 04 Jun 2027	Vienna, Austria	In person	£4,300
31 May - 04 Jun 2027	Zagreb, Croatia	In person	£4,300
31 May - 04 Jun 2027	Zurich, Switzerland	In person	£4,300
31 May - 04 Jun 2027	Online, Virtual	Online	£4,300
04 - 08 Oct 2027	Abu Dhabi, United Arab Emirates	In person	£4,300
04 - 08 Oct 2027	Abuja, Nigeria	In person	£4,300
04 - 08 Oct 2027	Accra, Ghana	In person	£4,300
04 - 08 Oct 2027	Addis Ababa, Ethiopia	In person	£4,300
04 - 08 Oct 2027	Al Ain, United Arab Emirates	In person	£4,300
04 - 08 Oct 2027	Al Khobar, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Alberta, Canada	In person	£4,300
04 - 08 Oct 2027	AlUla, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Amman, Jordan	In person	£4,300
04 - 08 Oct 2027	Amsterdam, Netherlands	In person	£4,300
04 - 08 Oct 2027	Athens, Greece	In person	£4,300
04 - 08 Oct 2027	Baku, Azerbaijan	In person	£4,300

Dates	Venue	Format	Fee
04 - 08 Oct 2027	Barcelona, Spain	In person	£4,300
04 - 08 Oct 2027	Berlin, Germany	In person	£4,300
04 - 08 Oct 2027	Boston, United States	In person	£4,300
04 - 08 Oct 2027	Brussels, Belgium	In person	£4,300
04 - 08 Oct 2027	Budapest, Hungary	In person	£4,300
04 - 08 Oct 2027	Cairo, Egypt	In person	£4,300
04 - 08 Oct 2027	Cape Town, South Africa	In person	£4,300
04 - 08 Oct 2027	Casablanca, Morocco	In person	£4,300
04 - 08 Oct 2027	Dammam, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Dhahran, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Doha, Qatar	In person	£4,300
04 - 08 Oct 2027	Dubai, United Arab Emirates	In person	£4,300
04 - 08 Oct 2027	Edinburgh, United Kingdom	In person	£4,300
04 - 08 Oct 2027	Edmonton, Canada	In person	£4,300
04 - 08 Oct 2027	Frankfurt, Germany	In person	£4,300
04 - 08 Oct 2027	Geneva, Switzerland	In person	£4,300
04 - 08 Oct 2027	Houston, United States	In person	£4,300
04 - 08 Oct 2027	Istanbul, Turkey	In person	£4,300
04 - 08 Oct 2027	Jakarta, Indonesia	In person	£4,300
04 - 08 Oct 2027	Jeddah, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Jubail, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Khamis Mushait, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Kigali, Rwanda	In person	£4,300
04 - 08 Oct 2027	Kuala Lumpur, Malaysia	In person	£4,300
04 - 08 Oct 2027	Lisbon, Portugal	In person	£4,300
04 - 08 Oct 2027	Liverpool, United Kingdom	In person	£4,300

Dates	Venue	Format	Fee
04 - 08 Oct 2027	London, United Kingdom	In person	£4,300
04 - 08 Oct 2027	Los Angeles, United States	In person	£4,300
04 - 08 Oct 2027	Luanda, Angola	In person	£4,300
04 - 08 Oct 2027	Madrid, Spain	In person	£4,300
04 - 08 Oct 2027	Manama, Bahrain	In person	£4,300
04 - 08 Oct 2027	Marbella, Spain	In person	£4,300
04 - 08 Oct 2027	Marrakech, Morocco	In person	£4,300
04 - 08 Oct 2027	Miami, United States	In person	£4,300
04 - 08 Oct 2027	Milan, Italy	In person	£4,300
04 - 08 Oct 2027	Munich, Germany	In person	£4,300
04 - 08 Oct 2027	Muscat, Oman	In person	£4,300
04 - 08 Oct 2027	Nairobi, Kenya	In person	£4,300
04 - 08 Oct 2027	New York, United States	In person	£4,300
04 - 08 Oct 2027	Nice, France	In person	£4,300
04 - 08 Oct 2027	Nouakchott, Mauritania	In person	£4,300
04 - 08 Oct 2027	Oslo, Norway	In person	£4,300
04 - 08 Oct 2027	Paris, France	In person	£4,300
04 - 08 Oct 2027	Port Louis, Mauritius	In person	£4,300
04 - 08 Oct 2027	Prague, Czech Republic	In person	£4,300
04 - 08 Oct 2027	Pretoria, South Africa	In person	£4,300
04 - 08 Oct 2027	Riyadh, Saudi Arabia	In person	£4,300
04 - 08 Oct 2027	Rome, Italy	In person	£4,300
04 - 08 Oct 2027	Sarajevo, Bosnia and Herzegovina	In person	£4,300
04 - 08 Oct 2027	Sharm El Sheikh, Egypt	In person	£4,300
04 - 08 Oct 2027	Singapore	In person	£4,300
04 - 08 Oct 2027	Stockholm, Sweden	In person	£4,300

Dates	Venue	Format	Fee
04 - 08 Oct 2027	Tokyo, Japan	In person	£4,300
04 - 08 Oct 2027	Toronto, Canada	In person	£4,300
04 - 08 Oct 2027	Tromso, Norway	In person	£4,300
04 - 08 Oct 2027	Vienna, Austria	In person	£4,300
04 - 08 Oct 2027	Zagreb, Croatia	In person	£4,300
04 - 08 Oct 2027	Zurich, Switzerland	In person	£4,300
04 - 08 Oct 2027	Online, Virtual	Online	£4,300

Certificate

Attendees receive a Certificate of Completion from Institute For Oil & Gas Training upon successfully finishing the course.

The certificate confirms participation and completion of the full programme. Attendance across the course is required to receive the Certificate of Completion.